

**QPR for FY 2020-21 for Provincial Institution of KwaZulu-Natal: Provincial**

Frequency	Programme	Sub Programme	Indicator	Quarter - 4				Annual Performance					
				Target Q4	Actual Output Q4	Reason for Deviation Q4	Corrective Action Q4	Annual Target	Aggregate Output	Reason for Deviation	Corrective Action		
Annually	Programme 1: Administration	Sub-programme 1.1: Financial Management (Office of the CFO)	No material audit findings in the area of financial management of the department.					Unqualified Audit Opinion	Unqualified Audit Opinion				
		Sub-programme 1.2: Human Resource Management	No material Human Resource Management and Development audit findings.					No material Human Resource Management and Development audit findings.	No material Human Resource Management and Development audit findings.				
		Sub-programme 1.3: Information Technology Management	No material Information Technology audit findings.					No material IT audit findings.	No material IT audit findings.				
	Programme 2: Sustainable Resource Management	Sub-programme 2.3: Public Finance	1. Number of MTEC reports on budget and expenditure management for realistic and credible budgets.					15	15	The 2021/22 MTEF budget process was delayed by National Treasury with the budget guidelines only being issued in August as opposed to May and the 1st draft budget database only due in mid-September as opposed to the end of July as was the case in other years. A decision was then taken to prepare MTEC reports based on the 2nd draft database and the MTEC chapters prepared in the third quarter.	None.		
				2. Inputs into DORA on provincial allocations.					1	2	The provincial inputs into the DORA were submitted to National Treasury on 27 August 2020. These inputs are demand driven and are reliant on when National Treasury requests the inputs.  Furthermore an additional input dated 15 January 2021 was requested, as per National Treasury.	None.	
	Programme 4: Internal Audit	Sub-programme 4.3: Risk Management	Number of Internal Control (IC) reports on compliance with minimum IC Standards.						1	1			
	Programme 5: Municipal Finance Management	Sub-programme 5.2: Municipal Budget	1. Number of Delegated Municipal Tabled Budgets evaluated with feedback provided.						51	47	Due to the COVID-19 impacting a number of municipalities, and some municipalities having to close down for a few days after a number of active cases of COVID-19 at the municipalities, municipalities have not been operating at full capacity. They have had to deal with logistical challenges such as conducting virtual meetings which they were not prepared for. Thus, there were numerous challenges for municipalities to table and submit their budget documents and data strings, despite several reminders from the Provincial Treasury. Some municipalities submitted their draft budget and approved their final budget within a week, hence, allowing no reasonable time for Provincial Treasury to have undertaken an assessment of the draft budget. Furthermore, Government Gazette No. 43181 issued on 30 March 2020 exempted municipalities and municipal entities from certain provisions of the Act due to the national state of disaster, which caused further delays in municipalities complying with tabling and submission of the budgets documents.	An assessment of the all 51 municipalities' final Approved budget will be undertaken in Quarter 2.	
				2. Number of Delegated Municipal Approved Budgets evaluated with feedback provided.					51	51			
		Sub-programme 5.3: Municipal Accounting & Reporting	2. Number of financial management support projects implemented at targeted municipalities.							3 projects	3 projects		
				Number of financial statement review projects conducted at targeted municipalities.							7		
Sub-programme 5.5: Municipal Revenue & Debt Management		Number of Revenue and Debt projects implemented at targeted municipalities							1 Project	n/a			
Quarterly	Programme 1: Administration	Sub-programme 1.1: Financial Management (Office of the CFO)	Percentage of supplier's valid invoices paid within 30 days.	100	99%	There were queries/outstanding information on the invoices.	Queries are to be followed up and addressed with relevant service providers	100	99.25				
		Programme 2: Sustainable Resource Management	Sub-programme 2.2.1: Economic Analysis	1. Number of reports to Evaluate and Monitor Economic Trends and Performance supporting Policy Formulation.	5	5			12	12			

		2. Number of reports to Evaluate and Monitor Departmental Impact Performance and Policy Formulation	2	2				7	6		
	Sub-programme 2.2.2: Infrastructure Management	Number of reports on IDMS Oversight Monitoring and Performance Assessment at Provincial Departments.	2	2				6	6		
	Sub-programme 2.3: Public Finance	Number of early warning system reports to address variances requiring remedial action.	3	3				18	16		
Programme 3: Financial Governance	Sub-programme 3.2: Asset and Liabilities Management	1. Number of risk analysis reports compiled per department to minimise non-compliance with payroll tax legislation.	14	14				56	56		
		2. Number of assessment reports on status of bank related suspense accounts issued to departments to minimise audit queries.	14	14				56	56		
	Sub-programme 3.3: Supporting and Interlinked Financial Systems	1. % of Financial transversal systems uptime.	97	100	less demand reporting due to covid-19 and constant monitoring of the systems by the directorate	none		97	100		
		2. Number of reports on the Implementation of the Invoice Management System in the province.	System piloting to 2 departments	System piloting to 1 department.	HR constraints due to delays in the approval from the office of the Premier affected the implementation	To engage HR for fast track the recruitment in 2021/22		System piloting to 2 departments.	-		
		3. Number of reports on the Implementation of the e-Leave Management System in the province. (ERP)	1 report on System piloting to 2 departments.	0	HR constraints due to delays in the approval from the office of the Premier affected the implementation	To engage HR for fast track the recruitment in 2021/22		System piloting to 2 departments.	-		
	Sub-programme 3.4: Provincial Supply Chain Management	1. Report on the % reduction in the number of SCM related audit findings.	Report on 30% reduction in the number of SCM related audit findings	111				Reduction of 30%	-		
		2. Number of reports on the pre-order compliance assessment pertaining to COVID-19	1 compliance assessment report on the pre-order compliance assessments	0	There were no requests for covid-19 pre order assessment	Circular of pre order assessments has been revised		3 reports on the pre-order compliance assessment pertaining to COVID-19	-		
		2. Number of reports on the Implementation of Operational Open tender system.	1 Report on the pilot of the Open Tender System.	1				Formulate Policy/Statutory Mandate and pilot in 1 Department.	-		
		3. Number of reports on the bids advertised inclusive of targets per targeted group in terms of the Procurement Plan.	1 report on the distribution to the targeted group.	1				4 reports on the distribution to the targeted group	-		
		Sub-programme 3.5: Public Private Partnerships (PPPs)	1. Number of Institutions capacitated in the Implementation of the PPP Processes.	1	2	Due to late receipt of the evidence (register) from the institution that hosted the uit, the unit could not submit the evidence as part of quarter 3 as it came after submission due date	The Unit ensure timouse submission	2	2		
		2. Number of Compliance reports on the implementation of the PPPFA Regulations inclusive of targets per targeted group.	1	2	report from private parties only comes a month after each reporting quarter, this causes delays for the PPP unit report timeously	The Unit ensure timouse submission	4	4			
	Sub-programme 3.6: Accounting Services (Financial Reporting)	1. Number of public sector institutions supported in financial management to reduce qualified audit opinions.	5	5				5	6.5		
		2. Number of monitoring reports on investigation of wasteful expenditure by public sector institutions.	0	0				4	0		
		3. Number of consolidated Instruction Note 34 to NT on compliance to Payment of valid suppliers invoices within 30 days.	3	3				12	12		
	Sub-programme 3.7: Norms and Standards	1. Number of departments assessed to minimise non-compliance with legislation.	Compliance Follow-Up Report issued per department for 2020/21.	Compliance Follow-up Report issued per department for 2020/21				14	-		

Programme 4: Internal Audit		2. Number of public entities assessed to minimise non-compliance with legislation.	Monitoring Compliance & Evaluation Report compiled for 2020/21 on the 8 entities	Monitoring Compliance & Evaluation Report compiled for 2020/21 on the 8 entities		8	-			
	Sub-programme 4.2: Assurance Services	1. Number of Internal Audit Reviews conducted.	19	45	Carry over projects from the previous quarters. Due to		80	54		
		1. Number of Internal Audit Reviews conducted.	28	n/a			112	19		
		2. Number of follow-up reviews on the implementation of recommendations on resolved audit findings.	15	5	Due to changes in the operational plans, full scope audits were priorities over follow up reviews.		32	15		
		2. Number of follow-up reviews on the implementation of recommendations on resolved audit findings.	11	n/a			42	16		
		3. Number of audits on COVID expenditure	0	0			7	17		
		3. Number of reports to the Oversight Structures to strengthen oversight to enforce accountability.	11	n/a			44	5		
		4. Number of reports to the Oversight Structures to strengthen oversight to enforce accountability.	11	14	Due to the move of Forensic Services to OTP, Assurance Services has been reallocated the additional oversight reports to complete.		44	38		
	Sub-programme 4.3: Risk Management	1. Number of reports on Risk Management reviews conducted.	38	34	The department only managed to conduct 34 reviews during this quarter, however the annual planned targets against this indicator were exceeded.	To review the target setting method.	76	105		
		2. Number of reports to the Oversight Structures to strengthen oversight to enforce accountability	10	14	Due to the move of Forensic Services to OTP, Risk Management unit has been re-allocated the additional oversight reports to complete.	To review the target setting method.	40	43		
	Sub-programme 4.4: Forensic Services	2. Number of follow-ups on the implementation of recommendations on completed investigations. (accountability/ consequence management)	14				56	14		
		1. Number of resolved Forensic Investigations.	1				4	4		
		3. Number of reports to the Oversight Structures to strengthen oversight to enforce accountability.	10				40	8		
	Programme 5: Municipal Finance Management	Sub-programme 5.3: Municipal Accounting & Reporting	1. Number of financial statement review projects conducted at targeted municipalities.	0	12 Projects	The MAR initially planned to conduct 0 AFS review projects during the quarter. However, Municipal support is driven by the needs of the municipalities delegated to KZN Provincial Treasury. AFS submissions were due by 30 October 2020 and the audit process commenced thereafter and was concluded on the 31 March 2021. The impact of AFS reviews (audit support) can only be done in this quarter to benefit the municipalities positively. This resulted in an over-achievement of the initial target.	2 Projects	-		
Number of financial management support projects implemented at targeted municipalities.			0				6 Projects	-		

